

19 November 2020

To whom it may concern:

With this letter, we submit our support and enthusiasm for the proposed Malahat Film Studios Project. This purpose-led project has emerged from significant planning and consultation from motion-picture industry experts, sustainability professionals, and First Nations. From the beginning, this project was conceived as a local creative and economic driver that would contribute to local communities with minimal environmental impact. We believe it would be an asset to the industry, the regional and provincial economy, as well as help provide the necessary infrastructure for local films to produce content with less waste and carbon emissions.

Green Spark Group is positioned, as needed, to provide support and services to Malahat Film Studios to seek further carbon and waste reductions through a circular economy model for production material on the lot. Opportunities to this end may include strategic partnership identification, ensuring consistent alignment with policies and programs, and mapping out anticipated efforts to various international sustainability reporting frameworks.

Green Spark Group is a Vancouver-based sustainability consulting firm that aims to shift culture in television and film/commercial production companies, studios, and industry related organisations to achieve positive impacts, cost savings, and recognition through the incorporation of sustainable practices. We started consulting on productions in 2014, working over the years with Disney, HBO, Amazon Studios, 20th Century Fox, and more. Concurrently, we successfully expanded into a full-service sustainability agency across North America, leading the industry through its evolution towards sustainable practices and lower carbon emissions. To this end, for instance, we recently developed a sustainability strategy for Vancouver Film Studios - a carbon neutral facility. Our vision is simple and bold: *To change the climate of entertainment.*

Thank you for your consideration. We look forward to seeing the Malahat Film Project move forward and remain available for further feedback if required.

Sincerely,

A handwritten signature in black ink, appearing to read 'Zena Harris', written in a cursive style.

Zena Harris, President